Gaeltech Group Case Study NightingaleHQ

Renewables group speeds up digitalisation to support growth

The Galetech Group is a leading player in the renewable energy sector, offering a comprehensive set of solutions throughout the renewable energy lifecycle. The group has ambitious plans to expand over the next 24 months and is transitioning to a shared services model. To support its growth, the company understands the importance of a robust digitalisation strategy to consolidate and streamline its systems. Nightingale HQ conducted a digitalisation review to evaluate its current situation and make recommendations on where the group needs to invest in terms of systems, skills, and personnel.

APPROACH

Evaluate existing systems and integrations across the group and provide recommendations on optimising and streamlining with appropriate technical solutions. Provide advisory around skills development and leadership to implement digital roadmap.

KEY RESULTS

Overall, the digitalisation review provided a comprehensive analysis and roadmap for the Galetech Group to support its growth. The adoption of recommended technical solutions will help drive their shared services model and productivity across the business.

OBJECTIVES

- ❑ Assess existing systems and processes across the identify areas of synergy and consolidation
- ❑ Recommend cost-effective technical solutions that scale across the group
- ❑ Evaluate the level of digital literacy within the company and assess future upskilling and training needs
- ❑ Identify key technology hires and funding to support implementation.

ACHIEVEMENTS

- ✓ Delivered a digitalisation roadmap with actionable recommendations, priorities, costings and owners
- ✓ Evaluated solutions for shared workspace and a centralised storage system
- ✓ Recommendations for a single integrated financial system
- ✓ Recommended self-service HR platform to support learning and skills development
- ✓ Assessed SCADA solutions for centralising and managing operational control data.
- ✓ Advised on upgrade of inventory system to avail of extra features and integrations
- ✓ Identified high-value, quick-win projects relating to automating work instructions and reporting
- ✓ Identify IT hiring requirements to oversee the digitalisation roadmap.
- ✓ Identify funding opportunities to implement digital roadmap.

"Working with NHQ transformed our business. Their expertise and guidance helped us overcome complex challenges effortlessly. From system streamlining to innovative solutions, they exceeded our expectations.

We're now better equipped to deploy technical solutions and enhance productivity. NHQ's commitment to our success was evident throughout. We highly recommend NHQ for supporting digitalisation and providing top-tier technical consultancy services"
Georgina Quigley, The Galetech Group

GALETECH GROUP

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